Form **990** 

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 2019

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

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				r tax year be	ginning 10	/01	, 2019	, and ending				fication number	
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	Н	change			DRIVE #1	UNITY SE	KVICES						
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	Amend	led return							(a) Is this a	G Gross	eceipts 4	\$ 12,969, ordinates? Yes	137
	Applica	ation pending		d address of prin									No
				S C ABOV					(b) Are all s If "No," a	attach a list	, (see ins	structions)	
1_		npt status:	X 501(c)(3	) 501(c)	( )•	(insert no.)	4947(a)(1) or	The state of the s					
J	Websit								(c) Group e				,
K		organization:	X Corporati	ion Trust	Association	Other >	L	Year of formation	: 2005	IM :	State of le	egal domicile: NY	
Pa	rt I	Summar	У						OTT TO OTT	DOE C	PD17T/	CEC TNC	TC
	1 Bri	efly descri	be the orga	anization's m	ission or mos	st significant	activities:WO	RKFORCE	OUTSOU	KCE S	FKATI	CES, INC.	-12-
90	A	NON-PF	ROFIT_AC	SENCY, O	RGANIZED	OCTOBER	24, 2005	TO PROV	TNCT III	DUCAI.	LOM	TRAINING	<del></del>
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ler.		ETERAN.		F the ergoniz	ation disconti	nued its opera	ations or disr	posed of more	e than 25	% of its	net ass	sets.	
Activities & Governance	3 Nu	mber of vo	oting memb	pers of the a	vernina body	(Part VI, line	e 1a)				3		7
ಂಶ	4 Nu	mber of in	dependent	voting mem	bers of the go	overning body	(Part VI, line	e 1b)			4		7
ties	5 To	tal number	r of individu	uals employe	d in calendar	year 2019 (P	Part V, line 2a	a)			5		314
₹	6 To	tal numbe	r of volunte	ers (estimate	e if necessary	/)					6		
Ac	<b>7a</b> To	tal unrelat	ed busines	s revenue fro	m Part VIII,	column (C), li	ine 12				7a		0.
_	b Ne	t unrelated	d business	taxable inco	ne from Forn	n 990-T, line 3	39				7b	Current Ye	0.
				- C	1LV					ior Year	:02		
9	8 Co	ntributions	and grant	s (Part VIII, I	ine In)				10,	,068,5		6,729 6,174	
enn	9 Pro	ogram ser	vice revenu	ie (Part VIII,	n (A) lines 3	, 4, and 7d).			5,	25,1			,833.
Revenue	10 Inv	her revenu	ncome (Par	L column (A)	lines 5 6d	8c, 9c, 10c, a	and 11e)			16,5			,580.
						ual Part VIII,			15	,129,9		12,934	
-						n (A), lines 1-				,614,2			,608.
						(A), line 4).				, 021/1			,
	15 Sa	laries oth	er compens	sation, emplo	vee benefits	(Part IX, colu	umn (A), lines	s 5-10)	9	,541,0	060.	10,792	. 644
9						), line 11e)				,,	-		,
Expenses									Section 1				
ά					column (D),			32,641.	1	F10 /	212	1 450	0.47
						1d, 11f-24e).				,519,2		1,453	
						t IX, column (				,674,	_	12,764	
_	19 Re	venue les	expenses	. Subtract lin	e 18 from lin	e 12				, 455,			,141.
Assets or Balances			G	10					_	g of Curre	-	End of Yo	
Salar	20 To	tal assets	(Part X, III)	e 16)						,231,		9,774	
A Pa										,398,		2,559	
žŽ					ct line 21 from	m line 20			10	,832,	849.	7,214	,783
			re Block										
Unde	er penalties	of perjury, I d	eclare that I ha	we examined this	return, including on all information	accompanying so on of which prepar	chedules and state rer has any knowl	ements, and to the	e best of my	y knowledge	and beli	ief, it is true, correc	t, and
-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	T <sub>k</sub>			10					2	-23	-71	
		Signati	ire of officer		_		<b>)</b>		Dat		- 4 ]	-21	
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ne	16		LIP CUR						CFO				
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03	Comy	Firm's addr	-	PARK AV								-3774222 -357-5668	
1/-	. the IDC	diament to		FFERN, N		bove? (see in	etructione\			Phone no.	645	-357-5668 . X Yes	No
-				The second second second second	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	Name and Address of the Owner, where the Owner, which is the Owne				21/20			
BA	A For Pa	perwork F	reduction /	Act Notice, s	ee the separ	ate instructio	ns.	TEE	A0101L 01/2	21/20		Form 99	JU (2015

Part	Check if Schedule O contains a response or note to any line in this Part III	X
1	riefly describe the organization's mission:	
	WORKFORCE OUTSOURCE SERVICES, INC. IS A NON-PROFIT AGENCY, ORGANIZED OCTO	BER 24, 2005
	O PROVIDE EDUCATIONAL TRAINING, PROFESSIONAL DEVELOPMENT AND EMPLOYMENT	
	COMMUNITIES INCLUDING LOW INCOME AND VETERAN.	
	id the organization undertake any significant program services during the year which were not listed on the prior	
	orm 990 or 990-EZ?	Yes X No
	"Yes," describe these new services on Schedule O.	7 v 🗔
	id the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	"Yes," describe these changes on Schedule O. escribe the organization's program service accomplishments for each of its three largest program services, as meas	ured by expenses
	ection 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the	ne total expenses,
	nd revenue, if any, for each program service reported.	
	Code: (Expenses \$ 11,901,221. including grants of \$ ) (Revenue \$	·
	EE SCHEDULE O	
41-	Cada ) (Evanças É includios grants et É ) (Davanus É	
4 D	Code:) (Expenses \$ including grants of \$) (Revenue \$)	)
4 c	Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
4 d	ther program services (Describe on Schedule O.)	
	Expenses \$ including grants of \$ ) (Revenue \$	)
4 e	otal program service expenses ► 11.901.221.	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI.	11 a	Х	
Ł	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
c	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII	11 c		Х
c	I Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a	Х	
t	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		X
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued	1.41-		
15	at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV	14b 15		X
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
17	or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV  Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	16		X
18	column (Å), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)	17	17	Х
	lines 1c and 8a? If 'Yes,' complete Schedule G, Part II	18	Х	
	complete Schedule G, Part III	19		Х
	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
<b>Z</b> I	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х

# Form 990 (2019) WORKFORCE OUTSOURCE SERVICES, INC Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i>	23	X	
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
I	<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
(	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
!	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
i	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If 'Yes,' complete Schedule L, Part IV	28a		X
ļ	<b>b</b> A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV	28b		X
•	c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I.	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Note: All Form 990 filers are required to complete Schedule O.	38	X	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		103	140
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
RA/	(gambling) winnings to prize winners?	1 c	X	(0013)
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Form 990 (2019) WORKFORCE OUTSOURCE SERVICES, INC

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 314			
b	of at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2 b	X	
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a		X
b	olf 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule O</i>	3 b		
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
b	If 'Yes,' enter the name of the foreign country▶			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
C	: If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		X
b	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and			
	services provided to the payor?	7 a		X
	olf 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b		
C	: Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7с		Х
c	I If 'Yes,' indicate the number of Forms 8282 filed during the year	, ,		
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7 f		Χ
ç	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899	_		
	as required?	7 g		
r	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
	organization have excess business holdings at any time during the year?	8		X
	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	12a		
	of Yes,' enter the amount of tax-exempt interest received or accrued during the year   12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14 a		X
b	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If 'Yes,' complete Form 4720, Schedule O.	.,		

Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year..... If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O...... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a Χ b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ b Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... c Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Χ Schedule O how this was done ...... 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... 14 Χ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official. SEE SCHEDULE. O. ...... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... 16 a X **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the 16b organization's exempt status with respect to such arrangements?. Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > SEE SCHEDULE O Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records

NEW YORK NY 10115 212-870-2260

PHILIP CURRY 475 RIVERSIDE DRIVE

# Part VII | Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII......

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

See instructions for the order in which to list the pers	ons above									
Check this box if neither the organization nor any rela	ted organiz	ation	con	npen	ısate	ed an	у си	rrent officer, direct	or, or trustee.	
				(C)	)					
(A) Name and title	(B) Average hours per	is	s both dir	an c ector	officer /truste		l	(D)  Reportable compensation from the organization	(E)  Reportable compensation from related organizations	<b>(F)</b> Estimated amount of other
	week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	compensation from the organization and related organizations
(1) ARTHUR LANGER	40									
CHAIRMAN	0	Χ		Χ				277,864.	0.	0.
(2) PHILIP CURRY	40									
CFO	0	Χ		Χ				211,950.	0.	8,636.
_(3)_ ANTHONY_AMATO	40_									
VP BUS SVCS	0					Χ		182,398.	0.	11,420.
(4) RUSSELL YORK	40_									
VP CLIENT SVCS OP	0					X		193,598.	0.	0.
_(5) ADDIE RIMMER	40	-								
DIR STUDENT LEARNI	0					X		137,161.	0.	6,352.
_(6) MICHAEL KEIZUR	40_									
DIR EVENTS & CONF	0					Χ		119,447.	0.	8,636.
_(7)_ ROBERT_FARINA	2							_		_
TREASURER	0	X		Χ				0.	0.	0.
_(8)_ ROBERT_KING	2									
DIRECTOR	0	X						0.	0.	0.
(9) MICHAEL GARRETT	2									
TRUSTEE	0	X						0.	0.	0.
(10) GENERAL GERALD GOODFELLOW	2									
TRUSTEE	0	X						0.	0.	0.
(11) JULIE O'BRIEN	2									
TRUSTEE	0	Χ						0.	0.	0.
(12) CAMILLE BRYANT	2									
DIRECTOR	0	X						0.	0.	0.
(13)										
(14)										
	1	1	1		1	1	1			

Part VII   Section A. Officers, Director	S, Trustees, (B)	ney	⊏m	(C		es, a	anc	a nignest Com	ipensated Emp	loyees	(cont	inuea)
(4)				•	•	than o		(D)	(E)		(F)	
<b>(A)</b> Name and title	Average hours per	box,	, unles	ss pe	erson	tnan o is both or/trust	n an	Reportable	Reportable compensation from	Estim	ated am	nount
	week (list any	L-	_	_				compensation from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	compe	of other nsation rganiza	from
	hours for related	Individual trustee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	, ,	,	an	d relate anizatio	ed
	organiza - tions	ial tru	mal t		ploye	comp	-			J		
	below dotted line)	istee	ruste		Ö	ensa						
			₹D			ted						
(15)												
(16)												
(17)												
(10)												
_(18)												
(19)												
(20)												
(21)												
(22)												
(23)												
		•										
(24)												
(25)												
		•										
1 b Subtotal							<b>&gt;</b>	1,122,418.	0.	•	35,	044.
c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)	•						<b>&gt;</b>	0. 1,122,418.	0.		35 1	<u>0.</u> 044.
2 Total number of individuals (including but not										ensatio		044.
from the organization ► 6											ı	
											Yes	No
<b>3</b> Did the organization list any <b>former</b> officer on line 1a? <i>If 'Yes,' complete Schedule J</i> :	r, director, truste for such individu	e, ke <i>ial</i>	ey en	nplo	oyee 	e, or h	high 	nest compensated	employee	. 3		Х
4 For any individual listed on line 1a, is the	sum of reportab	le cor	mpe	nsa	ition	and	oth	er compensation	from			
the organization and related organizations such individual										. 4	Х	
5 Did any person listed on line 1a receive or	accrue comper	satio	n fro	om a	any	unrel	late	d organization or	individual	_		
for services rendered to the organization?  Section B. Independent Contractors	If 'Yes,' comple	te Sc	chedi	ule	J fo	r suc	h p	erson		. 5		X
Complete this table for your five highest compensation from the organization. Report of	ompensated ind	epend	dent	cor	ntrac	ctors	tha	t received more the	nan \$100,000 of			
		tne ca	aienc	aar y	year	enair	ng w	vith or within the or (B)			C)	
(A) Name and busines	ss address							Description of	of services	Compe	nsatio	on
2 Total number of independent contractors (incl \$100,000 of compensation from the organ	-	ited to	o tho	se li	ısted	l abov	ve) v	who received more	than			
The organication from the organication from the organication	zauon. ()											

		Check if Schedule O contains a response or note to any	y line in this Part V	III		
			<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f	Federated campaigns 1a  Membership dues 1b  Fundraising events 1c 82,000.  Related organizations 1d  Government grants (contributions) 1e  All other contributions, gifts, grants, and similar amounts not included above 1f 6,647,186.  Noncash contributions included in lines 1a-1f. 1g  Total. Add lines 1a-1f	6 720 106			
	- "	Business Code	6,729,186.			
a l	_					
Program Service Revenue	2a b	<u>PROGRAM SERVICE</u> 541519	6,174,041.	6,174,041.		
ervic	d					
ŝ	е					
gra	f	All other program service revenue				
S.	q	Total. Add lines 2a-2f ▶	6,174,041.			
	3	Investment income (including dividends, interest, and other similar amounts)	17,833.			17,833.
	4	Income from investment of tax-exempt bond proceeds >				
	5	Royalties				
	_	(i) Real (ii) Personal				
		Gross rents 6a				
		Less: rental expenses 6b				
	С	Rental income or (loss) 6c				
	d	Net rental income or (loss) ▶				
	7 a	Gross amount from (i) Securities (ii) Other				
		sales of assets				
	h	other than inventory Less: cost or other basis				
	-	and sales expenses 7b				
	С	Gain or (loss) 7c				
	d	Net gain or (loss) ▶				
nue	8 a	Gross income from fundraising events (not including \$ 82,000.				
Other Revenu		of contributions reported on line 1c).				
ď		See Part IV, line 18				
hel		Less: direct expenses <b>8b</b> 35,161.				
ರ	С	Net income or (loss) from fundraising events ▶	-11.			-11.
		Gross income from gaming activities. See Part IV, line 19				
		Less: direct expenses 9b				
	С	Net income or (loss) from gaming activities ▶				
	10 a	Gross sales of inventory, less returns and allowances				
		Less: cost of goods sold 10b				
	С	Net income or (loss) from sales of inventory   Business Code				
รั	11 -		10 501	10 501		
Miscellaneous Revenue	па	MISCELLANEOUS_INCOME	13,591.	13,591.		
<u>ਦੂ ਬ</u>	b					
ig ig	С	All other revenue				
2 <u>-</u>	_	All other revenue	10 -01			
		Total. Add lines 11a-11d	13,591.			
	12	<b>Total revenue.</b> See instructions▶	12.934.640.	6.187.632.	0 .	17.822.

## Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do .	Crieck ii Scriedule O contains a r	(A)	(B)	(C)	(D)
6b,	not include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22	518,608.	518,608.		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	,	<b>,</b>		
4 5	Benefits paid to or for members Compensation of current officers, directors,				
6	trustees, and key employees	1,053,330.	653,940.	374,899.	24,491.
	disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	8,221,691.	8,068,631.	153,060.	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	729,119.	683,476.	43,747.	1,896.
10	Payroll taxes	788,504.	739,144.	47,310.	2,050.
11	Fees for services (nonemployees):				
	Management				
	Legal				
	: Accounting	24,000.		24,000.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
g	Investment management fees				
13	Office expenses	241,034.	180,962.	60,072.	
14	Information technology	211,001.	100/302.	00/072:	
15	Royalties				
16	Occupancy	253,499.	228,149.	25,350.	
17	Travel	157,860.	149,967.	4,736.	3,157.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	. ,	- <b>,</b>	,	-, -
19	Conferences, conventions, and meetings				
20	Interest	249.		249.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	120,138.	117,735.	2,403.	
23	Insurance	51,803.	46,623.	5,180.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	RECRUITMENT	249,214.	249,214.		
	MARKETING & PUBLC RELATIONS	178,167.	178,167.		
	CONSULTING FEES	101,140.	56,255.	44,885.	
	PAYROLL SERVICE	41,257.		41,257.	
e	All other expenses	34,886.	30,350.	3,489.	1,047.
25	<b>Total functional expenses.</b> Add lines 1 through 24e	12,764,499.	11,901,221.	830,637.	32,641.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

# Part X Balance Sheet

		Check if Schedule O contains a response or note to	any line	e in this Part X					
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year		
	1	Cash — non-interest-bearing			642,228.	1	1,376,912.		
	2	Savings and temporary cash investments			5,515,272.	2	5,751,985.		
	3	Pledges and grants receivable, net				3			
	4	Accounts receivable, net			5,088,718.	4	1,782,040.		
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	er officer contribursons	tor, or 35%		5			
	6	Loans and other receivables from other disqualified pe	ersons (a	as defined under					
		section 4958(f)(1)), and persons described in section	4958(c)(3	3)(B)		6			
	7	Notes and loans receivable, net		<u> </u>		7			
ets	8	Inventories for sale or use		_		8			
Assets	9	Prepaid expenses and deferred charges			72,432.	9	58,704.		
Ą		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		979,403.					
	b	Less: accumulated depreciation	10 b	724,685.	374,313.	10 c	254,718.		
	11	Investments — publicly traded securities			517,476.	11	529,258.		
	12	Investments — other securities. See Part IV, line 11		-		12			
	13	Investments – program-related. See Part IV, line 11.				13			
	14	Intangible assets		1,776.	14	1,233.			
	15	Other assets. See Part IV, line 11	19,125.	15	19,198.				
	16	Total assets. Add lines 1 through 15 (must equal line	33)		12,231,340.	16	9,774,048.		
	17	Accounts payable and accrued expenses	1,398,491.	17	640,149.				
	18		Grants payable						
	19		Deferred revenue						
	20	Tax-exempt bond liabilities		<b> -</b>		20			
es	21	Escrow or custodial account liability. Complete Part I		_		21			
Liabilities	22	Loans and other payables to any current or former off key employee, creator or founder, substantial contribu- controlled entity or family member of any of these per	ficer, dire utor, or 3 rsons	ector, trustee, 5%		22			
_	23	Secured mortgages and notes payable to unrelated the				23			
	24	Unsecured notes and loans payable to unrelated third		<b> -</b>		24			
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to rela plete Pai	ted third parties, rt X of Schedule D.		25	1,919,116.		
	26	Total liabilities. Add lines 17 through 25			1,398,491.	26	2,559,265.		
ces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	· •	X					
ā	27	Net assets without donor restrictions			8,072,068.	27	7,000,450.		
B	28	Net assets with donor restrictions			2,760,781.	28	214,333.		
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here						
ō	29	Capital stock or trust principal, or current funds				29			
şţ	30	Paid-in or capital surplus, or land, building, or equipm		<u> </u>		30			
SS	31	Retained earnings, endowment, accumulated income,		<u> </u>		31			
t A	32	Total net assets or fund balances			10,832,849.	32	7,214,783.		
Š	33	Total liabilities and net assets/fund balances	<u></u>	<u></u>	12,231,340.	33	9,774,048.		

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.				. X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	12,9	34,6	540.
2	Total expenses (must equal Part IX, column (A), line 25)	2	12,7		
3	Revenue less expenses. Subtract line 2 from line 1	3			41.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	10,8		
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O). SEE SCHEDULE O	9	-3,7	88,2	207.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	` ''	10	7,2	14,7	<u> 183.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.				
2	a Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis	d on a			
	<b>b</b> Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:				
	X   Separate basis				
•	c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.				
3	<b>a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За		X
	<b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
3AA	TEEA0112L 01/21/20		Form	990	(2019)

#### **SCHEDULE A** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

vame	oi trie	e organization		OUTSOURCE SERV				20 26040						
D	<b>.</b>	Descen		FORCE OPPORTUN		namala	to thic		20-3684091 See instructions					
Pai				•	organizations must complete this part.) See instructions.  : (For lines 1 through 12, check only one box.)									
1	orya	1	•	•	nurches described in <b>sec</b>		-	•						
2	H				Schedule E (Form 990 or			1).						
3	_				ization described in <b>se</b>		•	Wiii						
4	_		•	,	unction with a hospital			• • •	Enter the beenit	ol'e				
4			, and state:							ai 5 				
5	Ш		ation operated for <b>(0(b)(1)(A)(iv).</b> (Co		ge or university owned	or oper	ated by	a governmental unit	described in					
6		A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).												
7		An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)												
8		A commun	ity trust described	d in <b>section 170(b)(1)(</b>	A)(vi). (Complete Part	II.)								
9		An agricultu	ural research organ	ization described in sec	tion 170(b)(1)(A)(ix) oper	ated in c	onjunctio	on with a land-grant co	llege					
		-	y or a non-land-gra	nt college of agriculture	(see instructions). Enter	r the nan	ne, city,	and state of the colleg	e or					
		university:												
10	X	from activition	ties related to its of the income and unre	exempt functions—sub	33-1/3% of its support for pject to certain exception income (less section Part III.)	ons, and	(2) no i	more than 33-1/3% c	f its support from	gross n after				
11		An organiz	ation organized a	nd operated exclusive	ely to test for public safe	ety. See	section	1 509(a)(4).						
12		or more pu	iblicly supported o	organizations describe	ely for the benefit of, to ed in section 509(a)(1)	or <b>sectio</b>	n 509(a)	)(2). See section 509	(a)(3). Check the	of one box in				
	ı 🗆				upporting organization d, or controlled by its sup									
	· Ш	organization	n(s) the power to re Part IV, Sections	egularly appoint or elect	a majority of the directo	rs or trus	stees of t	the supporting organization	ation. You must					
ŀ	) [	managemer	supporting organize of the supporting plete Part IV, Sect	ı organization vested in	ontrolled in connection the same persons that c	with its ontrol or	support manage	ed organization(s), the supported organization	y having control ation(s). <b>You</b>	or				
(	;	•	· · · · · · · · · · · · · · · · · · ·		ion operated in connection	n with, a	nd functio	onally integrated with, i	ts supported					
(	<u> </u>	Type III non	n-functionally integ	<b>irated.</b> A supporting org	anization operated in cor must satisfy a distribu	nnection	with its s	supported organization	(s) that is not	<b>ee</b>				
		instructions	s). You must com	plete Part IV, Section	s A and D, and Part V.	·								
		integrated,	or Type III non-fu	unctionally integrated	en determination from supporting organization	٦.			pe III functionally	У				
				•										
Ç	,			n about the supported		1			<u> </u>					
	(i) Na	ime of supporte	d organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))			(v) Amount of monetary support (see instructions						
						Yes	No							
'A\														
(A)														
(B)														
(C)														
(D)														
(E)														
T - 1														

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	<b>(d)</b> 2018	<b>(e)</b> 2019	<b>(f)</b> Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	<b>(a)</b> 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	<b>(d)</b> 2018	<b>(e)</b> 2019	<b>(f)</b> Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	vities, etc. (see in	structions)			12	
13	First five years. If the Form 990 is organization, check this box and	for the organization	n's first, second, th	nird, fourth, or fifth t	tax year as a sectio	on 501(c)(3)	▶ □
Sec	tion C. Computation of Pu	blic Support P	ercentage				
14	Public support percentage for 20	019 (line 6, colum	n (f) divided by li	ne 11, column (f))		14	%
15	Public support percentage from						%
16a	<b>33-1/3% support test—2019.</b> If t and <b>stop here.</b> The organization	he organization d qualifies as a pu	id not check the blicly supported o	oox on line 13, and organization	d line 14 is 33-1/3	3% or more, check	k this box
b	<b>33-1/3% support test—2018.</b> If the and <b>stop here.</b> The organization	ne organization di n qualifies as a pu	d not check a box blicly supported o	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, o	check this box
17a	<b>10%-facts-and-circumstances te</b> or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	re. Explain in Par	t VI how
b	<b>10%-facts-and-circumstances te</b> or more, and if the organization organization meets the 'facts-an	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	re. Explain in Par	t VI how the
18	Private foundation. If the organi	zation did not che	eck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see in	structions ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support							
Calend	lar year (or fiscal year beginning in)  Gifts, grants, contributions,	<b>(a)</b> 2015	<b>(b)</b> 2016	<b>(c)</b> 2017	<b>(d)</b> 2018	<b>(e)</b> 2019	(f) Total
'	and membership fees received. (Do not include any 'unusual grants.')	4,516,170.	3 689 414	5,502,469.	10141417	6,764,336.	30,613,806.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is	1,310,170.	<u>J, 007, 111.</u>	3,302,403.	10111117,	0,701,330.	30,013,000.
	related to the organization's tax-exempt purpose	9,148,556.	10463793	7.389.184	5.019.715.	6.174.041.	38,195,289.
3	Gross receipts from activities that are not an unrelated trade or business under section 513.	371107000.	10100130.	,,003,101.	0,013,110.	0,1,1,011.	0.
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						0.
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	<b>Total.</b> Add lines 1 through 5	13664726.	14153207.	12891653.	15161132.	12938377.	68,809,095.
/a	Amounts included on lines 1, 2, and 3 received from disqualified persons	4,192,620.	3,400,278.	2,962,855.	4,023,379.	1,648,054.	16,227,186.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year.		•				
•	for the year	0.	0.	0.	0.	0.	16 227 106
	Public support. (Subtract line	4,192,620.	3,400,278.	2,962,833.	4,023,379.	1,648,054.	16,227,186.
	7c from line 6.)						52,581,909.
	tion B. Total Support				I		
	dar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
	Amounts from line 6 Gross income from interest, dividends,	13664726.	14153207.	12891653.	15161132.	12938377.	68,809,095.
	payments received on securities loans, rents, royalties, and income from similar sources	4,774.	5,636.	9,772.	25,171.	17,833.	63,186.
	taxes) from businesses acquired after June 30, 1975						0.
	Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is	4,774.	5,636.	9,772.	25,171.	17,833.	63,186.
	regularly carried on						0.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) SEE PART VI			17,049.	5,368.	13,591.	26 000
13	Total support. (Add lines 9,	12660500	1 41 5 0 0 4 2	·			36,008.
14	First five years. If the Form 990 organization, check this box and	is for the organiza	14158843. ation's first, secon	12918474. nd, third, fourth, o	15191671. or fifth tax year as	12969801. a section 501(c)(	68,908,289. 3) ► □
Sec	tion C. Computation of Pu						·····
15	Public support percentage for 20			ne 13, column (f)	)	15	76.31 %
16	Public support percentage from	•	***		•		72.46 %
Sec	tion D. Computation of Inv					I	· = • • •
17	Investment income percentage f	or <b>2019</b> (line 10c,	column (f), divid	ed by line 13, colu	umn (f))		0.09 %
18	Investment income percentage f						0.07 %
19a	<b>33-1/3% support tests—2019.</b> If is not more than 33-1/3%, check	the organization of this box and <b>sto</b>	lid not check the l <b>p here.</b> The orgar	box on line 14, ar nization qualifies a	nd line 15 is more as a publicly supp	than 33-1/3%, ar orted organization	id line 17
b	<b>33-1/3% support tests—2018.</b> If the line 18 is not more than 33-1/3%						-1/3%, and
20	Private foundation. If the organi		-				_
$\overline{\mathbf{D}}$			TEE 4.04031				

Page 4

### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

360	tion A. An Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.	3a		
ŀ	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.	3b		
(	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.	<b>4</b> a		
ŀ	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
(	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
ŀ	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
(	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If 'Yes,' provide detail in <b>Part VI</b> .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in <b>Part VI</b> .	9a		
ł	Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9b		
(	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI</b> .	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer 10b below.	10a		
ŀ	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		
RΔΔ	TEFAMONI 07/03/19 Schedule A (Form 99	0 0 00	00 EZ	2010

		(Form 990 or 990-EZ) 2019	WORKFORCE OUT	rsource :	SERVICES,	INC	20-368409	91	Р	age <b>5</b>
Pa	rt IV	Supporting Organization	tions (continued)						l I	
11	Has	the organization accepted a	gift or contribution from	n any of the	following perso	nns?			Yes	No
		rson who directly or indirectly c	•	-	0 1		(c) below, the			
	gove	erning body of a supported or	ganization?			(1)	(,, ,	11a		
	<b>b</b> A fa	mily member of a person des	cribed in (a) above?					11b		
	<b>c</b> A 35	% controlled entity of a person	on described in (a) or	(b) above? It	f 'Yes' to a, b,	or c, provide	e detail in <b>Part VI.</b>	11c		
Se	ction	B. Type I Supporting O	rganizations							
	D:4 t		avahin of ana av maava a		mimatiana hava t	ما ما سمینیم ما	en audault en annaimh		Yes	No
•	or ele <b>Part</b> If the direc	he directors, trustees, or members at least a majority of the organization had more than stors or trustees were allocatied to such powers during the	ganization's directors or zation(s) effectively op one supported organi ed among the supporte	trustees at all perated, superization, descri	I times during the ervised, or cont ribe how the po	ne tax year? I crolled the or owers to app	f 'Ño,' describe in ganization's activities. point and/or remove	1		
2	that bene	the organization operate for to operated, supervised, or constit carried out the purposes conting organization.	trolled the supporting	organization?	? If 'Yes,' expla	ain in <b>Part V</b> i	I how providing such	2		
Se	ction	C. Type II Supporting (	Organizations							
									Yes	No
1	Were	e a majority of the organization' ach of the organization's supp	s directors or trustees di	uring the tax y	ear also a majo	ority of the dir	ectors or trustees			
	supp	porting organization was vest	ed in the same person	s that contro	lled or manage	ed the suppo	orted organization(s).	1		
Se	ction	D. All Type III Supporti	ng Organizations							
									Yes	No
1	orga year	the organization provide to eanization's tax year, (i) a writt , (ii) a copy of the Form 990	en notice describing the that was most recently	ne type and a v filed as of t	amount of supp he date of noti	oort provided fication, and	during the prior tax (iii) copies of the			
	orga	organization's governing documents in effect on the date of notification, to the extent not previously provided?			ously provided?	1				
2	orga	e any of the organization's of nization(s) or (ii) serving on organization maintained a clo	the governing body of	a supported	organization?	If 'No.' expla	nin in <b>Part VI</b> how	2		
3	voice all ti	eason of the relationship des e in the organization's investi mes during the tax year? If " is regard.	ment policies and in di	recting the u	se of the organ	nization's ind	come or assets at	3		
Sec		E. Type III Functionally	Integrated Suppo	ortina Oraz	anizations					
1		ck the box next to the method th	•	•	ŭ	est during the	e year (see instructions).			
	a 📙 '	The organization satisfied the	Activities Test. Comp	lete <b>line 2</b> be	elow.					
	ь 📙 <sup>-</sup>	The organization is the paren	t of each of its suppor	ted organizat	tions. Complet	e <b>line 3</b> belo	W.			
	с 📙	The organization supported a	governmental entity.	Describe in <b>F</b>	<b>Part VI</b> how yoเ	ı supported i	a government entity (see	instruc	tions).	
2	Activ	vities Test. Answer (a) and (b	) below.						Yes	No
	supp <b>orga</b> resp	substantially all of the organic orted organization(s) to which t unizations and explain how the onsive to those supported or	he organization was res nese activities directly	ponsive? If 'Y furthered the	es,' then in <b>Par</b> eir exempt purp	<b>t VI identify th</b> poses, how t	nose supported he organization was	20		
	subs	stantially all of its activities.						2a		
	the o	the activities described in (a) organization's supported orga organization's position that its instation's involvement.	nization(s) would have	e been engad	ged in? <i>If 'Yes</i> ,'	explain in <b>P</b> a	art VI the reasons for	2b		
9	Para	ent of Supported Organization	as Answer (a) and (h)	helow						
	<b>a</b> Did t	the organization have the poverof the supported organization	ver to regularly appoin	it or elect a n	majority of the	officers, dire	ectors, or trustees of	3a		
		he organization exercise a subsported organizations? If 'Yes,						3b		

Schedule A (Form 990 or 990-EZ) 2019 WORKFORCE OUTSOURCE SERVICES, INC 20-3684091 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year (A) Prior Year Section A — Adjusted Net Income (optional) 1 1 Net short-term capital gain 2 2 Recoveries of prior-year distributions Other gross income (see instructions) 3 4 Add lines 1 through 3. 4 5 Depreciation and depletion 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B — Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a 1b **b** Average monthly cash balances c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d. 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). 4 5 5 Net value of non-exempt-use assets (subtract line 4 from line 3) Multiply line 5 by .035 6 Pecoveries of prior-vear distributions

•	recoveries of prior year distributions			
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	Current Year			
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions)

BAA

Schedule A (Form 990 or 990-EZ) 2019

Line 8 amount divided by line 9 amount

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)	
Sec	tion D - Distributions	Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in <b>Part VI</b> ). See instructions.	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions.	
9	Distributable amount for 2019 from Section C, line 6	

(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019
	Excess	Excess Underdistributions

BAA

Schedule A (Form 990 or 990-EZ) 2019

20-3684091

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### **PART III, LINE 12 - OTHER INCOME**

NATURE AND SOURCE			2019	 2018		2017	 2016	 2015
MISCELLANEOUS	TOTAL	\$ \$	13,591. 13,591.	\$ 5,368. 5,368.	\$ \$	17,049. 17,049.	\$ 0.	\$ 0.

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization WORKFORCE OUTSOURCE SERVICES, INC

D/B/A WORKFORCE OPPORTUNITY SERVICES

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

20-3684091

2019

Organization typ	e (check one):
Filers of:	Section:
Form 990 or 990-	EZ X 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
Form 990-PF	527 political organization
	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
•	nization is covered by the <b>General Rule</b> or a <b>Special Rule</b> . tion 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General Rule	
	organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money erty) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special Rules	
under so receive	organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations ections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that d from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) 90, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
during t	organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational es, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.
during f \$1,000. charital	organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, ole, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because yed nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year.
	nization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or ust answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF,

Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Employer identification number

20-3684091

Part I	Contributors (see instructions).	Use duplicate copies of Part	I if additional space is needed.
--------	----------------------------------	------------------------------	----------------------------------

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	PRUDENTIAL		Person X Payroll
	213 WASHINGTON STREET	\$ <u>802,256.</u>	Noncash
	NEWARK, NJ 07102		(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	UNITED RENTALS		Person X
	5 GREENWICH OFFICE PARK	\$845,798.	Payroll Noncash
	GREENWICH, CT 06831		(Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	PSEG		Person X
	80 PARK PLACE	\$171 <u>,</u> 950.	Payroll Noncash
	NEWARK, NJ 07102		(Complete Part II for noncash contributions.)
	(h)	(6)	(4)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
(a) No.	Name, address, and ZIP + 4  UNUM	Total contributions	Type of contribution  Person X
(a) No.	Name, address, and ZIP + 4  UNUM	Total contributions	Type of contribution
(a) No. ———————————————————————————————————	Name, address, and ZIP + 4	contributions	Person X Payroll
(a) No.	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE	contributions	Person X Payroll Noncash (Complete Part II for
4	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b)	\$221,315.	Type of contribution  Person X  Payroll
4	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b)	\$221,315.	Type of contribution  Person X  Payroll
4	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b)	\$221,315.	Type of contribution  Person X Payroll Noncash  (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll
4	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b)	\$221,315.	Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)  (d) Type of contribution  Person Payroll Noncash (Complete Part II for
4(a) No.	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b) Name, address, and ZIP + 4	\$221,315.  (c) Total contributions	Type of contribution  Person X Payroll
4(a) No.	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b) Name, address, and ZIP + 4	\$221,315.  (c) Total contributions	Type of contribution  Person X Payroll
4	Name, address, and ZIP + 4  UNUM  1 FOUNTAIN SQUARE  CHATTANOOGA, TN 37402  (b) Name, address, and ZIP + 4	\$221,315.  (c) Total contributions	Type of contribution  Person X Payroll

Name of organization

1

Employer identification number

WORKFORCE OUTSOURCE SERVICES, INC

20-3684091

# Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. (b) Description of noncash property given (a) No. from Part I (c) FMV (or estimate) (See instructions.) (d) Date received N/A (a) No. from (c) FMV (or estimate) (See instructions.) (b) (d) Description of noncash property given Date received Part I (a) No. from (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) Part I (a) No. from Part I (b) Description of noncash property given (d) Date received (c) FMV (or estimate) (See instructions.) (a) No. from (d) Date received (b) Description of noncash property given (c) FMV (or estimate) Part I (See instructions.) (b) Description of noncash property given (c) FMV (or estimate) (d) (a) No. Date received from (See instructions.) Part I

Employer identification number

	RCE OUTSOURCE SERVICES, INC			20-3684091					
Part III	Exclusively religious, charitable, et	c., contributions to orga	nizations des	scribed in section 501(c)(7), (8)	,				
	or (10) that total more than \$1,000 for the	ne year from any one contrib	outor. Complete	columns (a) through (e) and					
	the following line entry. For organizations co	empleting Part III, enter the tota	al of <i>exclusively</i>	religious, charitable, etc.,					
	contributions of \$1,000 or less for the year.	(Enter this information once. Se	ee instructions.)	)	Ά				
	Use duplicate copies of Part III if additional	<u>'</u>							
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held					
Part I	Furpose of gift	Ose of gift		Description of now gift is field					
	N/A				_				
	N/ A		+-		-				
	<b></b>				-				
	L		4 -		-				
		(e) Transfer of gift							
	Transferee's name, addres	c and 7IP + 4	Relatio	onship of transferor to transferee					
	Transieree 3 name, addres	3, and 2n + 4	relatio	manip of dansieror to dansieree					
	L								
				_					
	L								
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held					
No. from Part I	Purpose of gift	Use of gift		Description of now gift is held					
· uiti									
	<u> </u>		+ -		-				
	<b></b>				-				
	L		4 -		-				
		(e) Transfer of gift							
	Transferee's name, addres	Relationship of transferor to transferee							
	Transièree's mame, addres	Relatio	onship of transferor to transferee						
	L				_				
	L								
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held					
Part I	Purpose of gift	ose or gift		Description of now gift is field					
			+ -		-				
			+ -		-				
	<u> </u>		+ -		-				
		(e) Transfer of gift	÷						
	Transferee's name, addres	s. and ZIP + 4	Relatio	onship of transferor to transferee					
		, u							
	<b> </b>				-				
	<b></b>				_				
	L				_				
			1						
(a) No. from	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held					
Part I	Furpose of gift	Ose of gift		Description of now gift is field					
• •					_				
	<u> </u>		+-		_				
			+-		_				
	<b> </b>		+ -		-				
		(e) Transfer of gift							
	Transferee's name, addres	s. and 7IP + 4	Relationship of transferor to transferee						
	Transferee 3 maine, address	-, <b></b>							
	<b></b>				-				
	1								

# SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

WORKFORCE OUTSOURCE SERVICES INC

	D/B/A WORKFORCE OPPORTUNITY	Y SERVICES		20-36	84091	
Par	t   Organizations Maintaining Dono	r Advised Funds or Other	Similar Fund	ls or Accounts.		
	Complete if the organization answ	vered 'Yes' on Form 990,	Part IV, line 6	).		
		(a) Donor advised fu	nds	<b>(b)</b> Funds and	other acco	ounts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and don are the organization's property, subject to the				Yes	No
6	Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit?	s, and donor advisors in writing of the donor or donor advisor, o	that grant funds or for any other p	can be used only urpose conferring	Yes	No
Par	t II Conservation Easements.			_		
	Complete if the organization answ	vered 'Yes' on Form 990,	Part IV, line 7	,		
1	Purpose(s) of conservation easements held by	the organization (check all that	apply).			_
	Preservation of land for public use (for examp	le, recreation or education)	Preservation	n of a historically im	portant lan	d area
	Protection of natural habitat		Preservation	n of a certified histor	ric structure	e
	Preservation of open space					
2	Complete lines 2a through 2d if the organization h last day of the tax year.	eld a qualified conservation contri	oution in the form	of a conservation eas	ement on th	ne
	last day of the tax year.			Held at the	e Fnd of th	e Tax Year
,	Total number of conservation easements				C Ena or ar	e rux reur
	Total acreage restricted by conservation easer					_
	Number of conservation easements on a certif					
	d Number of conservation easements included in					
•	structure listed in the National Register	· · · · · · · · · · · · · · · · · · ·		. 2 d		
3	Number of conservation easements modified, trantax year ►	sferred, released, extinguished, or	terminated by the	organization during t	he	
4	Number of states where property subject to conser	rvation easement is located >				
5	Does the organization have a written policy reg	garding the periodic monitoring,	inspection, hand	lling of violations,		
	and enforcement of the conservation easemen			L.	Yes	No
6	Staff and volunteer hours devoted to monitoring, in	nspecting, handling of violations, a	and enforcing cons	ervation easements of	luring the ye	ear
7	Amount of expenses incurred in monitoring, inspe	cting, handling of violations, and e	nforcing conserva	tion easements during	g the year	
0	·	line 2(d) above estists the very		inn 170/h)//\/D)/i)		
٥	Does each conservation easement reported on and section 170(h)(4)(B)(ii)?				Yes	No
9	In Part XIII, describe how the organization rep- include, if applicable, the text of the footnote to conservation easements.	orts conservation easements in o the organization's financial sta	its revenue and e atements that des	expense statement a scribes the organiza	and balanc tion's acco	e sneet, and unting for
Par	Organizations Maintaining Collection Complete if the organization answ	ctions of Art, Historical To vered 'Yes' on Form 990,	<b>reasures, or C</b> Part IV, line 8	Other Similar As 3.	sets.	
1 a	a If the organization elected, as permitted under historical treasures, or other similar assets hel Part XIII the text of the footnote to its financial	d for public exhibition, education	n, or research in	ement and balance furtherance of publi	sheet work c service, p	as of art, provide in
ı	If the organization elected, as permitted under historical treasures, or other similar assets held fo following amounts relating to these items:	FASB ASC 958, to report in its r public exhibition, education, or re	revenue stateme esearch in furthera	ent and balance she ance of public service	et works of , provide the	art,
	(i) Revenue included on Form 990, Part VIII,					
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, h amounts required to be reported under FASB A	ASC 958 relating to these items				
	a Revenue included on Form 990, Part VIII, line					
ı	Assets included in Form 990, Part X			▶\$	3	

Part III Organizations Maintaining Coll	ections of Art, HISto	ricai i reasures, or	Other Similar Ass	ets (continued)
<b>3</b> Using the organization's acquisition, accession, items (check all that apply):	and other records, check a	ny of the following that m	ake significant use of its	collection
a Public exhibition	<b>d</b> Loan o	or exchange program		
<b>b</b> Scholarly research	e Other			
c Preservation for future generations				
4 Provide a description of the organization's collect Part XIII.	tions and explain how they	further the organization's	s exempt purpose in	
5 During the year, did the organization solicit o to be sold to raise funds rather than to be ma	aintained as part of the o	rganization's collection?	?	Yes No
Part IV   Escrow and Custodial Arranger line 9, or reported an amount or	<b>ments.</b> Complete if to Form 990, Part X,	he organization ans line 21.	swered 'Yes' on Fo	rm 990, Part IV,
1 a Is the organization an agent, trustee, custodi on Form 990, Part X?	an or other intermediary	for contributions or othe	er assets not included	Yes No
<b>b</b> If 'Yes,' explain the arrangement in Part XIII	and complete the following	ng table:	'	
				Amount
<b>c</b> Beginning balance				
<b>d</b> Additions during the year				
e Distributions during the year				
<b>f</b> Ending balance				
2 a Did the organization include an amount on Fo				Yes No
<b>b</b> If 'Yes,' explain the arrangement in Part XIII.	Check here if the explar	nation has been provide	d on Part XIII	
Dord V. Endament Enda Occupieto M			000 D IV/ I'm	- 10
Part V Endowment Funds. Complete if				
(a) Currer	t year (b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1 a Beginning of year balance				
<b>b</b> Contributions				
c Net investment earnings, gains,				
and losses				
'				
e Other expenditures for facilities and programs				
f Administrative expenses				
g End of year balance				
2 Provide the estimated percentage of the curr	ent year end balance (lin	e 1g, column (a)) held	as:	
a Board designated or quasi-endowment ▶	<u> </u>			
	6			
c Term endowment ► %				
The percentages on lines 2a, 2b, and 2c should	equal 100%.			
<b>3 a</b> Are there endowment funds not in the possessio organization by:	n of the organization that a	ire held and administered	for the	Yes No
(i) Unrelated organizations				3a(i)
(ii) Related organizations				3a(ii)
<b>b</b> If 'Yes' on line 3a(ii), are the related organization	ations listed as required o	on Schedule R?		. 3b
4 Describe in Part XIII the intended uses of the	organization's endowme	ent funds.		<u> </u>
Part VI Land, Buildings, and Equipmer	nt.			
Complete if the organization and		n 990, Part IV, line	11a. See Form 99	0, Part X, line 10.
Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1 a</b> Land	,			
<b>b</b> Buildings				
c Leasehold improvements		658,080.	462,915.	195,165.
<b>d</b> Equipment		7,245.	7,245.	0.
<b>e</b> Other		314,078.	254,525.	59,553.
Total. Add lines 1a through 1e. (Column (d) must e				254,718.
RΔΔ	. , , ,			ule D (Form 990) 2019

Schedule D (Form 990) 2019

Part VII Investments – Other Securities.	d'Voc' on Form 990	N/A D. Part IV line 11h See Form	990 Part V line 12
Complete if the organization answered  (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	
(1) Financial derivatives	(a) seem tailed	(b) instance of variations cost of one	or your market value
(2) Closely held equity interests.			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(l)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.).	•		
Part VIII Investments — Program Related.	d IVaal on Farm 000	N/A	000 Dart V line 12
Complete if the organization answered  (a) Description of investment	(b) Book value	(c) Method of valuation: Cost or er	990, Part X, IIIIe 13.
	(b) Book value	(c) Method of Valuation. Cost of el	iu-or-year market value
<u>(1)</u> (2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) •	•		
Part IX Other Assets.	37 / 3		
Part IX Other Assets.	N/A	. Dark IV/ Fra. 11 d One France	000 David V. Francis
Complete if the organization answered	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered (a) De	N/A d 'Yes' on Form 990 escription	D, Part IV, line 11d. See Form	990, Part X, line 15. (b) Book value
Complete if the organization answered (a) De	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered (a) De (1) (2)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered (a) De	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered  (a) December (1)  (2)  (3)  (4)  (5)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered  (a) December 1  (2)  (3)  (4)  (5)  (6)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered  (a) December 1  (2)  (3)  (4)  (5)  (6)  (7)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered  (a) December 1  (2)  (3)  (4)  (5)  (6)  (7)  (8)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)	d 'Yes' on Form 990	D, Part IV, line 11d. See Form	
Complete if the organization answered (a) De (1) (2) (3) (4) (5) (6) (7) (8) (9)	d 'Yes' on Form 990 escription	O, Part IV, line 11d. See Form	(b) Book value
Complete if the organization answered (a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)  Total. (Column (b) must equal Form 990, Part X, column (column (d) must equal Form 990, Part X, column (d) must equal Form 990, Part X, column (d) must equal Form 990, Part X, column (d) Part	d 'Yes' on Form 990 escription	O, Part IV, line 11d. See Form	
Complete if the organization answered (a) De (1) (2) (3) (4) (5) (6) (7) (8) (9)	d 'Yes' on Form 990 escription	O, Part IV, line 11d. See Form	(b) Book value
Complete if the organization answered  (a) De  (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)  Total. (Column (b) must equal Form 990, Part X, column (b)  Part X  Other Liabilities. Complete if the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' on leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization answered 'Yes' or leading to the complete of the organization and the complete of the organization and the complete of the complete o	d 'Yes' on Form 990 escription	O, Part IV, line 11d. See Form	(b) Book value
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (column (b) must equal form 990, Part X)  Complete if the organization answered 'Yes' on 1.  (1) Federal income taxes	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (column (b) must equal form 990, Part X)  Complete if the organization answered 'Yes' on 1.  (1) Federal income taxes  (2) PAYROLL TAX LIABILITY	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (column to the column answered 'Yes' on least to the organization answered 'Yes' on least to the column (column to the column to	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (column)  Part X Other Liabilities.  Complete if the organization answered 'Yes' on Incomplete if the organization answered 'Yes' on Incomplete incomplete if the organization answered 'Yes' on Incomplete incomp	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (b)  Part X  Other Liabilities.  Complete if the organization answered 'Yes' on late of	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the organization answered in the organization and the organization	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (b)  Part X Other Liabilities.  Complete if the organization answered 'Yes' on 1.  (1) Federal income taxes  (2) PAYROLL TAX LIABILITY  (3) PPP LIABILITY  (4)  (5)  (6)  (7)	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the organization answered in the organization and the organization	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the complete if the organization answered 'Yes' on the complete in the comple	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the complete if the organization answered 'Yes' on the compl	d 'Yes' on Form 990 escription  (B) line 15.)	O, Part IV, line 11d. See Form	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1)  (2)  (3)  (4)  (5)  (6)  (7)  (8)  (9)  (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the complete if the organization answered 'Yes' on the complete in the comple	d 'Yes' on Form 990 escription  (B) line 15.)	D, Part IV, line 11d. See Form  1e or 11f. See Form 990, Part X, line 2	(b) Book value  25. (b) Book value  175, 285.
Complete if the organization answered  (a) De  (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)  Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on the complete if th	d 'Yes' on Form 990 escription  (B) line 15.)	D, Part IV, line 11d. See Form  1e or 11f. See Form 990, Part X, line 2  nancial statements that reports the organization	(b) Book value  25. (b) Book value  175,285. 1,743,831.

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	eturn.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	12,986,640.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments		
<b>b</b> Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIII.)		
e Add lines 2a through 2d.	2 e	52,000.
3 Subtract line 2e from line 1.	3	12,934,640.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.) 4b		
c Add lines 4a and 4b	4 c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).	5	12,934,640.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retur	n.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	12,816,499.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a Donated services and use of facilities 52,000.		
b Prior year adjustments		
c Other losses. 2c		
d Other (Describe in Part XIII.) 2 d		
e Add lines 2a through 2d	2 e	52,000.
3 Subtract line 2e from line 1.	3	12,764,499.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.) 4b		
c Add lines <b>4a</b> and <b>4b</b>	4 c	12.764.499.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### **PART X - FASB ASC 740 FOOTNOTE**

Part XIII Supplemental Information.

THE ORGANIZATION IS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. HOWEVER, INCOME FROM CERTAIN ACTIVITIES NOT DIRECTLY RELATED TO THE ORGANIZATION'S TAX-EXEMPT PURPOSE IS SUBJECT TO TAXATION AS UNRELATED BUSINESS INCOME. IN ADDITION, THE ORGANIZATION QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTIONS UNDER SECTION 170(B)(1)(A) AND HAS BEEN CLASSIFIED AS AN ORGANIZATION OTHER THAN A PRIVATE FOUNDATION UNDER SECTION 509(A)(2).

BAA Schedule D (Form 990) 2019

#### **SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization WORKFORCE OUTSOURCE SERVICES, INC

OMB No. 1545-0047

Open to Public Inspection Employer identification number

D/B/A WORKFOR				ES	20-368409	1
Part I Fundraising Activities. Comple Form 990-EZ filers are not re	te if the organiza	ation answe	ered 'Yes'	on Form 990, Part IV, line	e 17.	
1 Indicate whether the organization	·			owing activities. Check	all that apply.	
a Mail solicitations			е	Solicitation of non-	government grants	
<b>b</b> Internet and email solicitations	5		f	Solicitation of gove	ernment grants	
c Phone solicitations			g	Special fundraising	j events	
d In-person solicitations						
2a Did the organization have a written o employees listed in Form 990, Par	r oral agreemen t VII) or entity	t with any i in connect	individual (i tion with p	including officers, directo rofessional fundraising	rs, trustees, or key services?	Yes X No
<b>b</b> If 'Yes.' list the 10 highest paid inc	lividuals or ent	ities (fund				
compensated at least \$5,000 by the	e organization				T	
(i) Name and address of individual	(ii) Activity	(iii) Did	fundraiser	(iv) Gross receipts	(v) Amount paid to (or retained by)	(vi) Amount paid to
or entity (fundraiser)	(II) Activity	have custo of contr	dy or control ributions?	from activity	fundraiser listed in column (i)	(or retained by) organization
		Yes	No		column (i)	-
1						
_						
2						
3						
4						
5						
6						
7						
•						
8						
9						
9						
10						
Total			<b>•</b>			_
3 List all states in which the organization				ontributions or has been	notified it is exempt from	0. registration
or licensing.		22.1000				y <del>-</del>

Schedule G (Form 990 or 990-EZ) 2019 WORKFORCE OUTSOURCE SERVICES, INC 20-3684091 Fundraising Events. Complete if the organization answered 'Yes' on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (d) Total events (a) Event #1 **(b)** Event #2 (c) Other events (add column (a) GALA NONE through column (c) (event type) (event type) (total number) REVENUE **1** Gross receipts..... 117,150. 117,150. 2 Less: Contributions..... 82,000 82,000. **3** Gross income (line 1 minus line 2)..... 35,150 35,150. 6 Rent/facility costs..... 7 Food and beverages ..... Other direct expenses..... 35,161. 35,161. 10 Direct expense summary. Add lines 4 through 9 in column (d)..... 35,161. Net income summary. Subtract line 10 from line 3, column (d)..... Gaming. Complete if the organization answered 'Yes' on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add column (a) through column (c)) bingo/progressive bingo REVENUE (a) Bingo (c) Other gaming Gross revenue..... **2** Cash prizes..... D X P E N C T S Rent/facility costs..... **5** Other direct expenses..... Yes Yes Yes No No No **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If 'No,' explain:

Schedule G (Form 990 or 990-EZ) 2019

**b** If 'Yes,' explain:

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?.....

Sche	edule G (Form 990 or 990-EZ) 2019 WORKFORCE OUTSOURCE SERVICES, INC	20-3684091	Page 3
	Does the organization conduct gaming activities with nonmembers?		No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?		No
13	Indicate the percentage of gaming activity conducted in:	1 1	
	The organization's facility		%
	An outside facility.		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and record	ds:	
	Name ►		
	Address ►		
ŀ	Does the organization have a contract with a third party from whom the organization receives gaming rever of If 'Yes,' enter the amount of gaming revenue received by the organization \$ and of gaming revenue retained by the third party \$ \$ Bright 'Yes,' enter name and address of the third party:		No
	Name ►	. – – – – – – -	
	Address ►		i 
16	Gaming manager information:		
	Name •	. – – – – – – .	
	Gaming manager compensation ► \$		
	Description of services provided ►		
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17	Mandatory distributions:		
	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent i organization's own exempt activities during the tax year   \$\$	Yes	No
Par	<b>TIV</b> Supplemental Information. Provide the explanations required by Part I, line 2b, c and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide a information. See instructions.	olumns (iii) and ( ny additional	(v);

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

WORKFORCE OUTS D/B/A WORKFORC		10-3684091					
Part I General Information on Gra						•	
<ul> <li>Does the organization maintain records to the selection criteria used to award the</li> <li>Describe in Part IV the organization's product</li> </ul>					or assistance, and		X Yes No
Part II Grants and Other Assistant		•			ate if the organizat	ion answered 'V	'es' on
Form 990, Part IV, line 21,							
				·	T	•	T
1 (a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
<u>(1)</u>							
(2)							
(3)							
(4)							
(5)							
(6) 							
(7)							
(8)							
2. Enter total number of costics 501(a)(2)	) and government a	ranizationa listad	in the line 1 table				
<ul><li>2 Enter total number of section 501(c)(3)</li><li>3 Enter total number of other organization</li></ul>		•					

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered 'Yes' on Form 990, Part IV, line 22. Part II
	can be duplicated if additional space is needed.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 TUITION	108	213,205.			
2 TRANSPORTATION AND RELOCATION	58	305,403.			
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**2019** 

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WORKFORCE OUTSOURCE SERVICES, INC D/B/A WORKFORCE OPPORTUNITY SERVICES

Employer identification number 20-3684091

Par	rt I Questions Regarding Compensation			
			Yes	No
1 a	a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
ŀ	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain	1 b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/ Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
	a Receive a severance payment or change-of-control payment?	4 a		X
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4 b		X
(	c Participate in, or receive payment from, an equity-based compensation arrangement?	4 c		X
	If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
ā	The organization?	5 a		Х
ŀ	a Any related organization?	5 b		Х
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
a	a The organization?	6 a		Х
ŀ	a Any related organization?	6 b		Х
	If 'Yes' on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If 'Yes,' describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)?  If 'Yes,' describe in Part III	8		
^	If 'Yes' on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	<u> </u>		Х
9	ii res on iiie o, did the organization also lollow the reputtable presumption procedure described in Regulations socion 52 46F8 6(x)2	۵	1	1

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown	(B) Breakdown of W-2 and/or 1099-MISC compensation			<b>(D)</b> Novetovolska	<b>(E)</b> Tatal of	(E) Common action
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	<b>(E)</b> Total of columns(B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
ARTHUR LANGER (i)	277,864.	0.	0.	0.	0.	277,864.	0.
1 CHAIRMAN (ii)	0.	0.	0.	0.	0.	0.	0.
PHILIP CURRY (i)	<u>211,950.</u>	0.	0.	<u> </u>	<u>8,636.</u>	<u>220,586.</u>	0.
2 CFO (ii)	0.	0.	0.	0.	0.	0.	0.
ANTHONY AMATO (i)	<u>173,898.</u>	<u>8,500.</u>	0.	<u> </u>	11,420.	<u>193,818.</u>	0.
3 VP BUS SVCS (ii)	0.	0.	0.	0.	0.	0.	0.
RUSSELL YORK (i)	185,098.	8,500.	0.	0.	0.	193,598.	0.
4 VP CLIENT SVCS OP (ii)	0.	0.	0.	0.	0.	0.	0.
(i)	L			L		L	
5 (ii)							
(i)	L			L		L	
6 (ii)							
(i)	L			L		L	
7 (ii)							
(i)							
8 (ii)							
(i)							
9 (ii)							
(i)	L			L		L	
10 (ii)							
(i)							
11 (ii)							
(i)	L			L		L	
12 (ii)							
(i)	L	L		L		L	
13 (ii)							_
(i)							
14 (ii)							
(i)	L			L			
15 (ii)							
(i)							
16 (ii)			<b></b>		<b></b> .		

BAA

Schedule J (Form 990) 2019

TEEA4102L 8/2/19

Schedule J (Form 990) 2019

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

TEEA4103L 8/2/19

#### SCHEDULE O (Form 990 or 990-EZ)

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

WORKFORCE OUTSOURCE SERVICES, INC D/B/A WORKFORCE OPPORTUNITY SERVICES

Employer identification number

Schedule O (Form 990 or 990-EZ) (2019)

20-3684091

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

WORKFORCE OUTSOURCE SERVICES, INC. TRAINS AND EMPLOYS INNER-CITY, RURAL AND

'UNDERSERVED' POPULATIONS. THE ORGANIZATION ALSO PROVIDED SERVICES FOR RETURNING

ENLISTED POST 9-11 MILITARY VETERANS. THE ORGANIZATION FORMS STRATEGIC RELATIONSHIPS

WITH CORPORATIONS, INSTITUTES OF HIGHER EDUCATION, SOCIAL-VENTURES AND GOVERNMENT

AGENCIES FOR TRAINING AND JOBS. THE ORGANIZATION HAS STARTED EXPANDING TO OTHER

INNER-CITIES ACROSS THE COUNTRY. TO DATE SERVICES THE ORGANIZATION HAS EXPANDED THEIR

OPERATION FROM NEW YORK IN A NUMBER OF STATES SUCH AS FLORIDA, INDIANA, ALABAMA,

SOUTH CAROLINA, WASHINGTON DC, VIRGINIA MICHIGAN, PENNSYLVANIA, NORTH CAROLINA, OHIO,

TEXAS, IOWA, GEORGIA, CONNECTICUT, OREGON, LOUISIANA, CALIFORNIA AND NEW JERSEY.

PRODUCTS AND SERVICES INCLUDE SOFTWARE ENGINEERING - TECHNICAL SPECIFICATIONS AND

QUALITY ASSURANCE, PROJECT MANAGEMENT, DATABASE DESIGN, CALL CENTER OPERATIONS,

NETWORK ADMINISTRATION, CYBER SECURITY, CLAIMS PROCESSING, EQUIPMENT MECHANIC, SALES

REPRESENTATIVE, FINANCE AND ACCOUNTING AND E-COMMERCE SYSTEMS.

WORKERS AT THE ORGANIZATION CAN RECEIVE EXTENSIVE TRAINING IN ALL OF THE ABOVE AREAS THROUGH CONCENTRATIONS PROGRAMS AT COLUMBIA UNIVERSITY, RUTGERS, PENN STATE, UNIVERSITY OF AKRON, NORTH CAROLINA CHARLOTTE, GEORGIA INSTITUTE OF TECHNOLOGY, COLLIN COLLEGE, UNIVERSAL TECHNICAL INSTITUTE, NORTH EAST IOWA COLLEGE, WESTERN CONNECTICUT STATE UNIVERSITY, EL PASO COMMUNITY COLLEGE, UNIVERSITY OF TEXAS EL PASO, UNIVERSITY OF MICHIGAN - DEARBORN, TENNESSEE STATE AND LOUISIANA STATE UNIVERSITY. WORKFORCE OUTSOURCE SERVICES, INC. IS ENGAGED IN RESEARCH ACTIVITIES AND REPORTING THAT MEASURE THE INTELLECTUAL, SOCIAL, AND SELF-ESTEEM OF ITS STUDENTS ENGAGED IN THE PROGRAM.

TEEA4901L 08/19/19

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

LOCAL COMMUNITY IN NEW YORK AND DALLAS TO TAKE ADVANTAGE OF OPPORTUNITIES FOR ADVANCEMENT. THIS OUTREACH, CALLED WOS IN THE COMMUNITY, ENABLES US TO PROVIDE A VARIETY OF TRAINING AND OPPORTUNITIES TO BOLSTER THE EMPLOYMENT-RELATED SKILLS OF RESIDENTS.

THROUGH THIS EFFORT, WE HAVE ESTABLISHED THE WOS LEARNING CENTER TO OFFER FREE

WORKSHOPS AND CLASSES THAT WILL HELP INDIVIDUALS NAVIGATE OUR EVER-CHANGING ECONOMIC LANDSCAPE. THE WORKSHOPS INCLUDE BUSINESS WRITING ESSENTIALS; INTERVIEWING IN PERSON AND OVER THE PHONE; PROFESSIONALISM IN THE WORKPLACE; AND OTHER INTERPERSONAL SKILLS DEVELOPMENT SUCH AS TEAMWORK, TIME-MANAGEMENT AND GOAL SETTING.

THE RESEARCH RESULTS ARE REPORTED IN AGGREGATE AND USED SOLELY TOWARDS THE GENERAL AWARENESS OF HOW UNDER-SERVED POPULATIONS RESPOND TO ASSISTANCE AND HIGHER EDUCATION.

RESEARCH RESULTS ARE ALSO PUBLISHED IN ACADEMIC PEER-REVIEWED JOURNALS.

WOS ON DEMAND IS A NATIONAL PROGRAM TO ALLOW SPONSORING CORPORATIONS TO ASSIST

WORKFORCE HAS ESTABLISHED AS ESTABLISHED ITS FIRST SERVICE AND OPERATIONS CENTER TO PROVIDE A NUMBER OF INNOVATIVE ONSHORE SERVICES FOR CLIENT ORGANIZATIONS. LOCATED IN DALLAS, TEXAS, THE CENTER IS ALREADY PROVIDING IT SERVICE DESK SUPPORT (L1-L3) AND CYBERSECURITY ANALYTICS FOR, IBM MAINFRAME OPERATIONS, MECHANICS SKILLS PREPARATION AND IT OPERATIONS SUPPORT FOR SPONSORS. THE CENTER WILL ALSO PROVIDE ADDITIONAL SERVICES INCLUDING:

UNDERSERVED INDIVIDUALS OR SMALL GROUPS AS OPPOSED TO SPONSORING A COHORT.

- SERVICE DESK
- ANALYTICS
- CYBER SOC SERVICES

Name of the organization WORKFORCE OUTSOURCE SERVICES, INC
D/B/A WORKFORCE OPPORTUNITY SERVICES

Employer identification number
20-3684091

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

- CALL CENTER
- QUALITY ASSURANCE
- SHARED SERVICES
- LEGACY APPLICATION SUPPORT

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

FINANCIAL ADVISOR AND EXECUTIVE DIRECTOR REVIEW RETURN

#### FORM 990, PART VI, LINE 15A - COMPENSATION REVIEW & APPROVAL PROCESS - CEO & TOP MANAGEMENT

REVIEW OF RELATED COMPENSATIONS FOR SIMILAR POSITIONS IN NOT-FOR-PROFITS IN THE REGION. APPROVAL BY BOARD OF TRUSTEES DOCUMENTED AND FILED.

#### FORM 990, PART VI, LINE 17 - LIST OF STATES WHICH THIS RETURN IS FILED

TN PA OR OH FL LA CT GA NJ MI NC IA TX NY IN AL SC VA CA CO DE DC MA MO NV UT VT

#### FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

AVAILABLE UPPON REQUEST OR IN GUIDESTAR

#### FORM 990, PART XI, LINE 9 OTHER CHANGES IN NET ASSETS OR FUND BALANCES